

Data Modernization Initiative (DMI): Impact on IIS

Noam H. Arzt, PhD, FHIMSS, FAMIA President, HLN Consulting, LLC

AIRA 2023 National Meeting
San Diego, California
May 4, 2023

Introduction to CDC's Data Modernization Initiative (DMI)

- Began as far back as 2019/2020, pre-pandemic
- Overarching goal: Modernize data across the federal and state public health landscape (right data, right people, right time)
- Started in CDC CSELS through Epidemiology and Laboratory Capacity (ELC) program, now managed in Office of Public Health Data, Surveillance and Technology (OPHDST)
- Multi-year, multi-billion dollar Congressional appropriation
 - CDC: \$50M in 2020 \rightarrow \$100M in 2022 \rightarrow \$175M in 2023
 - CDC: \$500M in CARES Act; \$500M in American Rescue Plan
 - Public Health Infrastructure Grant Program: \$3.2B



Public Health Infrastructure Grant Program

STRATEGIES

SHORT-TERM OUTCOMES

LONG-TERM OUTCOMES

Workforce

Recruit, retain, support, and train the public health workforce

Increased hiring of diverse public health staff Increased size of the public health workforce



Foundational Capabilities

and sustainable

technologies

Strengthen systems, processes, and policies **Improved** organizational systems and processes

Stronger public health foundational capabilities



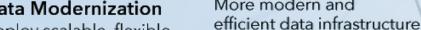
More modern and Data Modernization Deploy scalable, flexible,

Increased data

Increased availability and use of public health data



Accelerated prevention, preparedness, and response to emerging health threats, and improved outcomes for other public health areas.



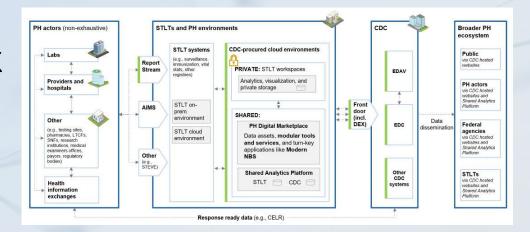
interoperability

Source: CDC's PHIG Overview



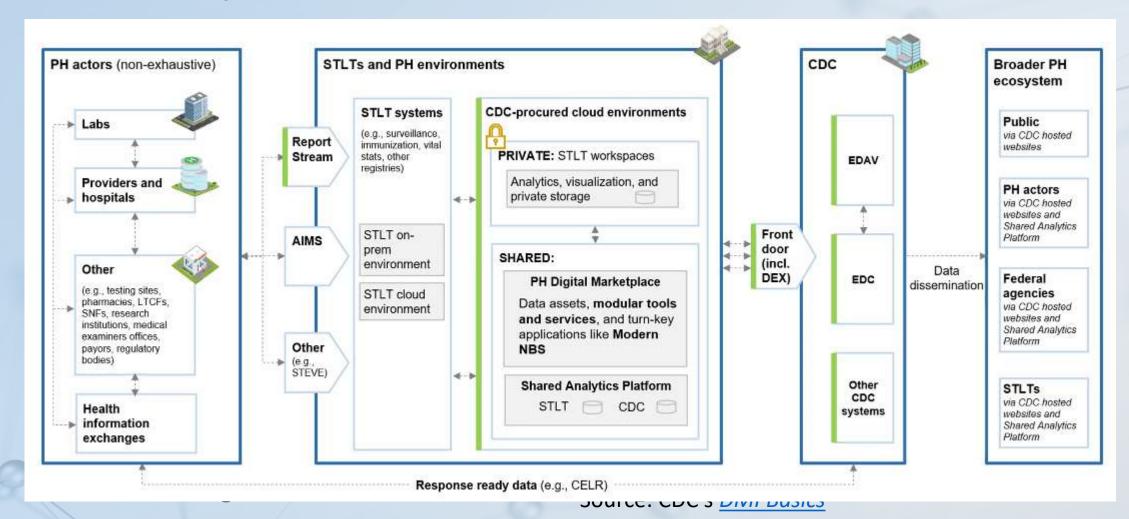
DMI: Major Activities

- Northstar Architecture Framework
- Cloud Computing
- Artificial Intelligence and Machine Learning
- Data, Analytics, and Visualization
- CDC "Front Door"
- Improving "Data Pipeline"
 - Building Blocks



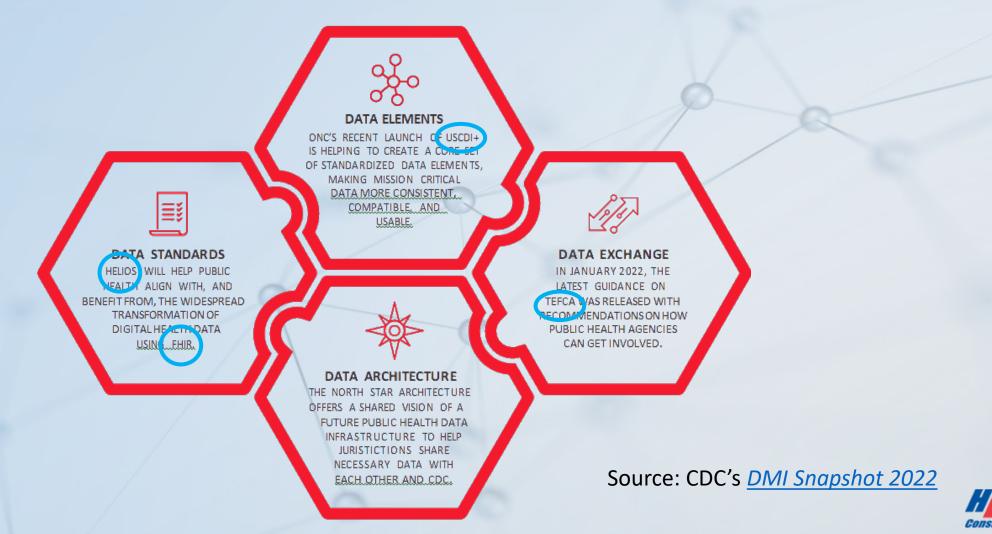


DMI: Major Activities





DMI Approach to Interoperability



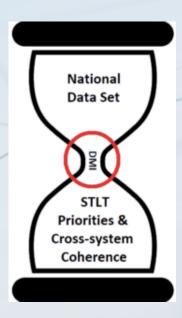
IIS: From Afterthought to Forefront?

- DMI started is CSELS limited exposure to IIS
- Agencies raised IIS examples, especially in PHII DMI Learning Community
- IZ Gateway makes a good "found pilot"
 - Good use of standards
 - Enables interoperability
 - Data Exchange (DEX): pilot for CDC "Front Door"
- AIRA/PHII/CDC Workforce Development activities
- AIRA/CDC work on measurement (MACAW); product consortia
- CDC implementation of PPRL
- Long-standing open source work (e.g., ICE, MQE)
- Cooperative purchasing (e.g., Smarty)



Issues and Challenges

- Synergy between CDC "enterprise" and STLT goals
- Choice between "going wide" or "going deep"
- COVID funding "cliff"
- Post-pandemic fatigue
- Tight labor market, especially for technical positions
- Lack of understanding of open source concepts and utility





Issues and Challenges

- New technologies can be challenging to implement well and/or quickly
- Limited exposure to date by industry partners to DMI concepts, plans, and collaboration
- Impact of CDC reorganization not well understood
- <u>Procurement</u> challenges, especially with respect to Agile methodologies
- Data privacy challenges persist



Contact Information

Noam H. Arzt

President, HLN Consulting, LLC 858-538-2220 (Voice)

arzt@hln.com

@NoamArzt

http://www.hln.com/noam/



